

# SW11 Big Local



Our Big Local Plan – what we will do in the next four years

October 2021

## Summary

Since December 2012, residents of SWBL11 have been working hard to hear the opinions and needs of their neighbours and community.

SWBL11 was chosen by Local Trust to receive £1million of Big Lottery Funding via Big Local. Their first plan was published in 2014 and since then they have been delivering a range of projects.

We have thought about what we would like to leave as a legacy for the community and what would make us most proud. Together we have developed our legacy statement:

### ***We will leave a community that***

- ***Has strong networks and strong role models***
- ***Can work together to address their needs***
- ***Is stronger and more cohesive***
- ***Is supported by strong partnerships of organisations***
- ***Is a place where people want to stay***

***The groups we have supported will still be going strong and be independent of Big Local.***

***The Falcon Road festival will continue to bring the whole community together***

***We will have created safe spaces for all where anyone can access information and resources, where structured activities can alleviate a whole range of issues and where people can come together to build their own links and run their own groups.***

***We will leave a community that knows it has the power to make change.***

***Our children will feel proud that their families and neighbours started the change that happens, and we will have inspired the younger generation to continue positive action for the community.***

The costed vision is our proposed budget for these last four remaining years.

We have kept our original vision.

*“An inspiring community of supportive neighbours”*

We have tested and know that our overriding themes of our past plans still ring true and remain our focus if not more so since Covid-19:

- Mental Health of our whole community
- Reducing loneliness of our whole community

We have learnt that people want more communication from the Big Local Partnership. We need to be more transparent and demonstrate our commitment to building the capacity of our whole community. We have also learnt that we, as partnership, need to develop and respond to our community.

For our **last four years** we are hoping to deliver the following projects:

**Strengthening our Partnership Committee** – improving our communications, responding to feedback and increasing our knowledge and understanding as a whole.

**Battersea Alliance** – strengthening and improving the efficiency of the infrastructure and organisations delivering essential services to our most vulnerable residents.

**Community and Belonging Forum**– continue to support very local ideas and projects to address loneliness and mental health.

**Community Events** – Supporting local organisations to bring the whole community together through fun and accessible events.

**Community Grants** – Building capacity and sharing skills to support local groups sustain their work and deliver targeted projects to address loneliness and mental health issues.

**Consultation** – increasing our knowledge of the barriers facing the unseen members of our community.

**Emerging Projects** – allowing space for any project that emerge throughout the plan’s timeframe.

*“The past year has been a challenging one. Covid-19 and the lockdowns have given us new challenges to face and disrupted our planned delivery. How we operate and interact with each other and with our community has changed enormously and our worker and volunteers have worked hard to ensure people have continued to come together. This plan outlines the combination of all our workshops, stakeholder survey and community needs assessment to create a pragmatic, capacity building plan with a clear ambition for our legacy. We will need to pull together and will work hard to ensure Big Local leaves a lasting impact in our SW11 community”.*

*Stephen Holsgrove*

*Chair BLSW11 Partnership Committee*

## Contents

	Page
Introduction to BLSW11	3
Our Community	4
Our Work so far	5
Creating Our Plan	6
Delivering Our Plan	7
Our Legacy Statement and Costed Vision	8
Our Outcomes	9
Our Plan	11
Our Progress	21
Our Risks	21
Appendix I	Community Needs Assessment
Appendix II	What we have learnt
Appendix III	Stakeholder List
Appendix IV	Plan writing engagement

## Introduction to BLSW11

BLSW11 was chosen to receive £1million of Big Local funding in December 2012 by Local Trust. The money is from the Big Lottery Fund and is one of 150 areas across England involved in the scheme.

The money has been allocated to bring together local talent, ambitions, skills and energy from local people, groups and organisations who want to make their area an even better place to live. It's about putting residents in charge and making sure everybody in the Big Local area can input on the plan and decisions.

### Who we are

BLSW11 has a partnership committee consisting of 12 members who either live or work or support the community in the BLSW11 area. The BLSW11 Partnership Committee continues to be responsible for the creation and delivery of the Big Local plan. Membership of the partnership will change over time and is reviewed every year.

The Big Local Partnership Committee continues to promote and encourage involvement in Big Local through a variety of different activities and opportunities and by working closely with community-based organisations working hard to improve lives in our area.

Community members are welcome to join and become involved by contacting us on [info@biglocalsw11.co.uk](mailto:info@biglocalsw11.co.uk)

### Our Values

As BLSW11 Partnership Committee we have developed our own Governance Arrangement to ensure that we continue to be resident-led and answerable to the community within which we live or work.

In line with what the Big Local Programme seeks to achieve, this plan will also deliver its four key outcomes:

- Communities will be better able to identify local needs and take action in response to them.
- People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.
- Communities will make a difference to the needs they prioritise.
- People will feel that their area is an even better place to live.

Community members are welcome to join and become involved by contacting us [info@biglocalsw11.co.uk](mailto:info@biglocalsw11.co.uk) .

### BLSW11 Big Local Area Boundary

(contains Ordnance Survey data Crown Copyright 2012)



# Our Community

## People – Our Community Needs Assessment

Our comprehensive community needs assessment (Appendix 1) brings together data from a whole host of organisations and includes the Local Insight data as provided by Local Trust for all big Local areas.

In the BLSW11 and Battersea area, people overall:

- Have a strong sense of community with good ‘community assets’
- Support a range of community organisations
- Have good access to main services (GP, pharmacy, schools)
- Children perform well in early years

But, when compared with the London Borough of Wandsworth, people living in the BLSW11 area are more likely to:

- Live in overcrowded conditions
- Live in poverty
- Be a lone parent
- Come from a BAME community
- Experience isolation and loneliness
- Experience poor mental health
- Be unemployed and/or long-term unemployed, or have never worked
- Have a poorer quality environment
- As a young person, you are less likely to go on to higher education
- Die earlier

Since 2015, when BLSW11 produced its first Strategy and Plan, there have been some notable changes:<sup>1</sup>

- The population has risen from 15,358<sup>2</sup> to 17,474
- Some of the population increase appears to be from inward migration from Europe
- More people live in rented accommodation
- Fewer pupils go on to higher education
- Mental health issues have become more apparent and discussed

The COVID-19 pandemic has exacerbated loneliness and isolation and has had a big impact on people’s mental health; with a disproportionately negative impact on BAME communities and those with underlying health conditions, particularly in poorer areas.

The table below clearly illustrates the complex issues many of our community are living with on a day to day basis.

Number of people in Clapham Junction, West Battersea, (Big Local SW11) living in the most deprived 20% of areas of England by Indices of Deprivation (ID) 2019 domain			
Index of Multiple Deprivation	Income domain	Employment domain	Education domain
5,640	5,640	3,728	0
31.7% (London average = 16.1%)	31.7% (London average = 20.6%)	21.0% (London average = 10.7%)	(London average = 3.0%)
Health domain	Barriers to Housing and Services domain	Living Environment domain	Crime domain
0	13,505	7,748	5,404
(London average = 3.2%)	76.0% (London average = 52.2%)	43.6% (London average = 29.9%)	30.4% (London average = 22.5%)

Source: Ministry of Housing, Communities and Local Government (Indices of Deprivation 2019)

Figure: Number of people in each deprivation decile, Index of Multiple Deprivation 2019

Source: Ministry of Housing, Communities and Local Government (Indices of Deprivation 2019)



## Our work so far

Since our first plan was published, we have been continually listening to residents' ideas and issues and increasing our understanding how to ensure lasting change in our area.

The Covid-19 pandemic changed many activities and services. We were able to offer community grants to those organisations working with the most vulnerable people in our community. We have also taken time to build networks and connections among the voluntary and community sector organisations delivering support to all sectors of our community. By working together, we hope to create lasting change in how services are funded, how organisations collaborate and how the needs of our fellow residents are met.

In addition to our £1million, we have also brought in an additional £400,000 to the area through local funding opportunities and via Battersea Alliance we established.



## What we have learnt

We have learned that the work of BLSW11 is not widely known and that there are many different understandings of what we are trying to achieve. We have learnt that we need to focus on our communications to get our message heard and ensure we continue to build the capacity of our local community.

We realise that we can be more inclusive in our operating style and allow more time to get to know one another as a partnership committee. We need to revisit the Big Local ethos and ensure our values are in line with those of Big Local.

We have cemented our thinking that supporting voluntary and community sector organisations to affect real change for our community now and in the future is an important aspiration to continue to support. We still value the community development approach as detailed in previous plans.

The Alliance we established has now developed a legacy statement outlining their commitment to create a partnership of organisations working together and developing projects together.

Setting up our Covid-19 Relief Fund led to many lessons being learned:

- There is a need for some people to be supported to create a good grant application.
- There is the potential to build capacity of applicants to increase their chances at sustainability.

We also now know that our Community & Belonging Forum is an excellent entry point for residents interested in making a difference to their community.

See Appendix II for a list of all our learning.

## Examples of how we have spent our money so far



## Creating Our Plan

### Methods of engagement

As we are now over half way through our 10 years of Big Local programme delivery and are just emerging from a pandemic, various lockdowns and associated changing Government guidance. We have created this plan using different methods than previously used. We made the decision to contract an independent plan facilitator to help us develop our legacy statement and plan. We also made the decision to survey key local organisations in our community who were delivering frontline services. We are very aware of digital exclusion and felt that asking people actively engaging with people day to day was the best way to ensure a balanced,

but limited, approach. We are mindful that more detailed consultation is needed and we have written this into our action plan.

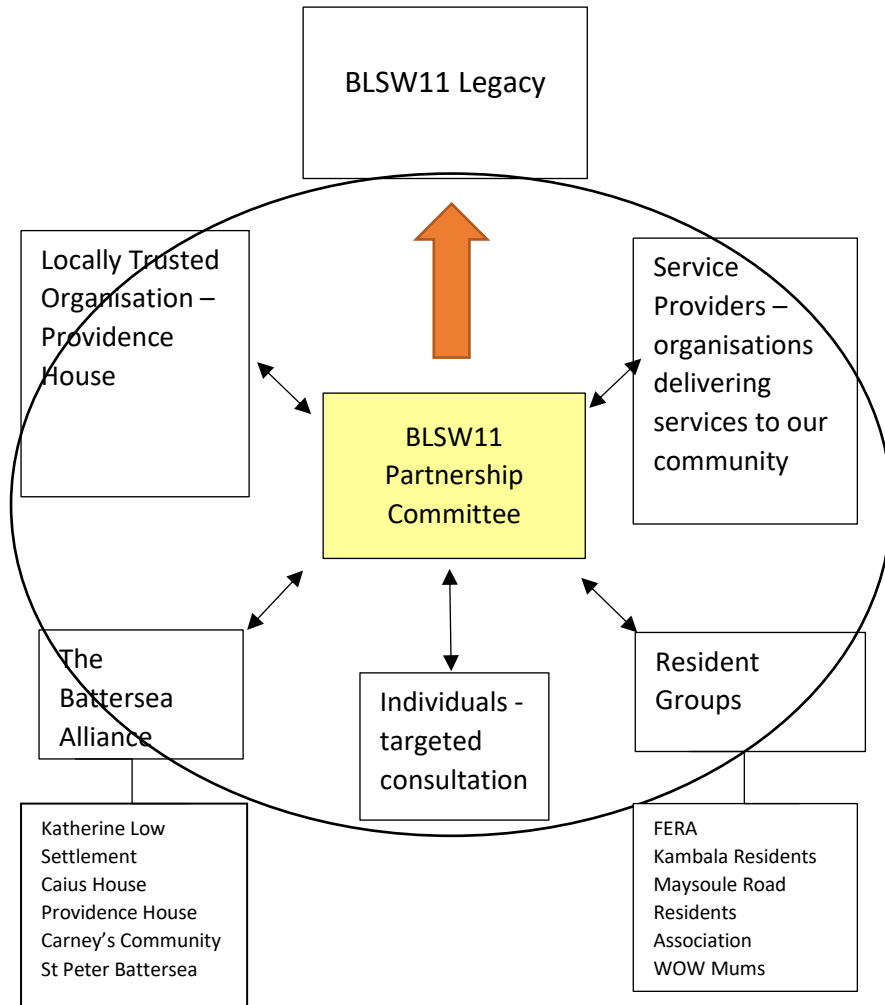
To create this plan we have

- Held 5 partnership committee workshops
- Invited 30 local organisations to complete an online survey (Appendix III)
- Held 18 121 interviews (Appendix IV)
- Fed in the findings from the recently published Community Needs Assessment



# Delivering Our Plan

## How we will work with our community



## How we will deliver this plan

As a result of our workshops and working back from our legacy statement we recognise that as well as continuing with a community development approach to promote real, lasting change we will also:

- Target those not visible or accessing services/events across the whole BL area.
- Understand why they are excluded.
- Understand how they can be included and their needs
- Encourage very local partnerships to help break down barriers between communities of interest.
- Enable very local groups to form and test ideas.
- Create virtual/physical space for people to come together, with partners. BLSW11 Partnership Committee has no desire to lease a building itself.
- Partner/collaborate with existing organisations to deliver and test ideas.
- Build on what has worked well and share the learning.
- Maintain flexibility to adapt to changing needs.
- Create a sense of progression to build the capacity of our community members– ‘resident journey’.

We recognise that as a partnership committee we will have to embark on some changes to improve the way we work. We will revisit our values and endeavour to be more transparent and clear in our messaging - within the committee and with our community.

We also recognise that we all have much to give and much to learn from each other. We will trial different ways of meeting, to improve resident participation and increase the ‘fun’ element of being a Big Local volunteer.



## Key components of our different methods of delivery



## Our Legacy Statement and Costed Vision

### Our Legacy Statement

“We will leave a community that

- Has strong networks and strong role models
- Can work together to address their needs
- Is stronger and more cohesive
- Is supported by strong partnerships of organisations
- Is a place where people want to stay

The groups we have supported will still be going strong and be independent of Big Local.

The Falcon Road festival will continue to bring the whole community together.

We will have created safe spaces for all where anyone can access information and resources, where structured activities can alleviate a whole range of issues and where people can come together to build their own links and run their own groups.

We will leave a community that knows it has the power to make change.

Our children will feel proud that their families and neighbours started the change that happens, and we will have inspired the younger generation to continue positive action for the community.”

## Our Vision – remains unchanged

As residents and workers in Big Local SW11, we have a long-term vision of our community as a place where...

1. Everyone has the opportunity and confidence to widen their horizons and to maximise their potential for learning, working and achieving. (Achieving & Potential).
2. A community where everyone feels safe, that they belong. (Safety & wellbeing).
3. Where everyone can have a voice, shape their future and influence the design of space and services in a way that develops ownership. (Influence & ownership).
4. We all have the opportunity to meet and interact across the wider community, to learn and belong. (Community & belonging).
5. We're committed to work in partnership to make this happen over the next 10 years and be sustainable for even longer.

## Our Costed Vision

This is our final plan, so the figures detailed throughout make up our costed vision. We have £655,000 remaining of the £1,199,500 allocated to us under Big Local. We aim to spend all our funding by September 2025.

## Our Themes

Our stakeholder surveys, community needs assessment, interviews and workshops all demonstrated that our two overriding themes of mental health and tackling isolation are still paramount and if anything, have increased since the pandemic. We are therefore continuing to focus on these two areas, recognising that poverty and youth issues are cross cutting and will be considered in our decision making.



## Our Outcomes

We have listed our outcomes against each budget heading further on in this document. Below is the full list of outcomes we hope to achieve

- More residents are partners on the Partnership Committee
- Residents are aware of their role and that of BLSW11 in their community
- The wider community and stakeholders are better informed of BLSW11's work
- Greater knowledge and understanding of how decisions are made, and the work of BL supported initiatives
- The relationship between BLSW11 and its partners and organisations is clear and understood.
- The Alliance is self-sustaining and achieves its legacy statement.
- Additional local organisations are linking with The Battersea Alliance to attract external funding for the area and offer localised solutions for our community.
- The Battersea Alliance is responsive to the learning from BLSW11 wider work and adapts their approach where appropriate.

- More organisations are linking with The Battersea Alliance to enhance and shape services and activities being delivered.
- Young people are actively involved in decision making and opportunities for their community.
- People know how to volunteer and are appropriately supported in those roles.
- Organisations are supported to fill volunteer vacancies/opportunities.
- People will feel supported to develop an idea to address loneliness or mental health issues.
- Community members will feel more confident about participating at meetings and sharing their ideas and suggestions.
- Creative and responsive ideas and projects will be trialled and tested, and lessons will be captured.
- Residents will make social connections and bonds that will sustain after the Big Local programme.
- Community organisations will grow in confidence and capacity/skills.
- Social connections will develop and sustain.
- The community will have a better understanding of each other.
- Events will sustain by attracting sponsorship and additional funding. Residents on the grant panel will gain valuable experience in project appraisal.
- Local organisations will feel better equipped to apply for additional funding.
- More funding is brought into the BLSW11 community via local groups.
- The BLSW11 Partnership Committee understand more about the approach and success of projects in their community.

- BLSW11 Partnership Committee have a better understanding of the barriers facing those sectors of the community who are currently 'unseen'.
- Learning is shared among the BLSW11 networks.



In line with what Local Trust want achieve, this plan will also deliver their four key outcomes:

- Communities will be better able to identify local needs and take action in response to them.
- People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.
- Communities will make a difference to the needs they prioritise.
- People will feel that their area is an even better place to live.

We realise the importance of regular and clear communication with all groups in our community. We have learnt that to encourage more residents to be involved in the delivery of the plan, we need to demonstrate we are listening to them.

As BLSW11 Partnership Committee we have developed our own Terms of Reference and Code of Conduct to ensure that we continue to be resident-led and answerable to the community within which we live or work.

# Our Plan

## Our Approach

As a team we fundamentally want to ensure that the impact of Big Local is felt beyond the length of the programme. We realise that to ensure long term and high quality services for people in our area we need to encourage collaboration and partnership working to drive down competition and possible duplication. We also know that there are many ‘community champions’ volunteering and delivering essential opportunities for people to connect and feel supported. To ensure that we are not spreading our remaining funding too thinly, we want to allow space for the resident ideas to be tried and tested, in line with the Big Local ethos, but also want scope for successful projects to develop further and potentially be adopted by our local organisations. We will monitor all the work we deliver and fund, against a simple and short set of questions to ensure consistency.

We have structured our support across three key areas for this plan to reflect this approach – The Alliance, Community Grants and The Community & Belonging Forum.

### *The Community & Belonging Forum (CBF)*

This is a supportive network of individuals and small organisations who meet every two weeks. Meetings are purposely informal and designed to encourage individual residents and unincorporated groups of people to develop ideas in response to tackling loneliness and addressing mental health issues, through discussion. The group will have a delegated budget and will be focused on trialling and testing ideas, monitoring the projects and supporting those delivering projects to either replicate elsewhere in the Big Local area or expand if successful. The next step for projects that delivered as expected or beyond could be the grants programme. The CBF will also try to understand why some ideas didn’t work and capture any

learnings to feed into how the Community Grants and The Battersea Alliance are working.

### *Community Grants*

Building on what we have learnt administering the Covid-19 Relief Fund, we will have a small pot of money available for small groups to either build on their projects from the Community & Belonging Forum or support grass roots organisations with their ideas for addressing loneliness and mental health issues. The rationale for the community grant is that grassroots groups will be supported in their applications – skills will be built around bid writing and monitoring and evaluation, all of which we hope will increase the groups’ ability to secure further funding and increase their sustainability. The community grants are not about organisations completing an application form and leaving, the relationship between BLSW11 and any potential applicant will be based on coaching and building skills. As with the projects arising from the CBF, we will monitor and translate any findings to inform future work of The Battersea Alliance and CBF.

We are also aware that the infrastructure for a grants programme is not easy to develop and this could be a potential avenue for external funders to support community activities in our community. We will certainly aim to work with the private sector to match fund our Big Local funding in the community grants pot.

### *The Alliance*

Initiated by us (BLSW11), The Battersea Alliance is developing and evolving into a partnership offering a pioneering approach to effecting real change in a community.

Five established local organisations are working together to collaborate, partner and deliver activities and services which are great than the sum of their parts.

### Emerging Projects

Currently there are some projects that are emerging in response to our conversations about our community's needs. We anticipate that the following projects will be considered at the annual plan reviews:

- Community hub function – there is a clear aspiration in our community to have somewhere that is the community's; a place that is inclusive, accessible and a point of contact for our residents. Whatever the purpose of their visits/contacts, residents will find the space and time to be heard and supported beyond signposting. We are not yet sure if this will be a building, coordinating existing services and capacity, or whether we will need to work with partners to create space. We are sure that the BLSW11 Partnership Committee do not want to become leaseholders, but rather enable local organisations help achieve this ambition.
- The impact of the joint venture new development – there may well be developments that we need to stay abreast of so we will ensure to keep the conversation going and make any decisions if they arise.
- Community Ambassadors – training a network of residents to help identify those in need and signpost to appropriate help and support.

### Linking our Legacy to our action plan

To create this plan, we started with our legacy: the legacy of Big Local and the legacy of us as individuals. We then considered and tested our existing understanding of the 2 key themes that will have the biggest impact on the

lives of people in our community – mental health and isolation. We also drew upon the community needs assessment and the primary research gathered through interviews, surveys and workshops.

We discussed and shared views, and looked at how our legacy could be achieved – what we needed to do now to make the legacy a reality.

The result is this plan. There is a clear link between our legacy statement, how we will deliver the plan and the project areas we will support. None were completed in isolation and all formed part of the plan writing process.

### Annual reviews and budget adjustments

As this is a four-year plan, we are realistic about the need to be adapt, review and amend in response to changing needs and opportunities. The past 18 months have demonstrated the importance of being able to be flexible and creative in our approaches to deliver the plan.

We are also aware that not everything may go to plan. The very essence of this plan is about learning and capacity building. We will therefore have annual reviews where we will consider the lessons we have learned, what has worked, what didn't and what delivered surprising results. We will amend the budget if necessary.

We hope this approach will keep the plan fresh in our minds and ensure we are on target to achieve our vision, legacy statement and spend out by September 2025.





## What we will deliver and how much it will cost (Big Local funding)

During the process of writing this plan we have recognised the need to explore certain elements, relationships, and budget lines in more detail. Therefore, alongside the interim leadership arrangements, and the tasks detailed against each of the budget lines, we will update our budget to reflect the decisions we make in the process by April 2022.

The budget lines will remain the same, but the budget figures for each line will likely change.

	Year 1	Year 2	Year 3	Year 4	Costed Vision
Strengthening the Partnership Committee	56,700	63,720	63,720	£40,500	£224,640
The Alliance	81,000	81,000	16,200	16,200	£194,400
Community & Belonging Forum	27,000	21,600	10,800	5,400	£64,800
Community Events incl. Falcon Road Festival	16,200	16,200	16,200	16,200	£64,800
Community Grants	16,200	16,200	10,800	5,400	£48,600
Consultation	10,800	-	-	-	£10,800
Emerging Projects	-	21,600	21,600	-	43,200
Year Total	£163,450	£158,450	£162,650	£83,700	651,240
<b>Total</b>					<b>£651,240</b>



<b>Strengthening the Partnership Committee</b>		<b>Why?</b> We recognise that partnership needs to reset. The plan writing process has highlighted several key areas of development are needed. This is coupled with the feedback from our wider partnership of support organisations and residents, that our communications and purpose need to be better understood.						<b>Who is responsible?</b> Big Local Partnership Committee		
<b>Objectives</b> Have an inclusive resident majority Partnership Committee that are making informed decisions and meeting regularly. Have clear lines of communication internally and externally to support and promote the work of BLSW11. Establish clear processes to ensure transparency for all. Understand the relationship between the Partnership Committee and its supporting partner groups and organisations.			<b>Outcomes</b> More residents are partners on the Partnership Committee Residents are aware of their role and that of BLSW11 in their community The wider community and stakeholders are better informed of BLSW11's work Greater knowledge and understanding of how decisions are made, and the work of BL supported initiatives The relationship between BLSW11 and its partners and organisations is clear and understood.						<b>Key Partners</b> LTO – Providence House	
<b>Key Tasks – Year 1 – period 1 (first 6 months)</b>									When	
Introduction to Big Local Workshop– reset for all partnership committee members and those residents interested in becoming members. What type of leadership is needed? Co-chairs, vice chairs, meeting frequency etc. Ensure common understanding of BL.									October 2021	
Session to understand the current relationships/agreements of BLSW11, current communications and be clear on changes for this plan									November 2021	
Delivering the plan session – what is needed? Additional paid roles?									November 2021	
Work with LTO to develop job descriptions and appoint staff members if needed									December 2021	
Appoint new local leadership team and workers									February 2022	
Develop and action a communications plan (internal and external) and establish policies for working									March 2022	
Budget £	Year 1		Year 2		Year 3		Year 4		Total	
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2		
Workshops / Team building	2,000		2,000		2,000		2,000		8,000	
Professional support	2,000		2,000		2,000		2,000		8,000	
Workers, recruitment and salaries	15,000	21,500	21,500	21,500	21,500	21,500	10,750	10750	144,000	
Communications budget – Facebook advertising/printed materials	9,000	1,000	9,000	1,000	9,000	1,000	9,000	1,000	40,000	
Insurance	2,000		2,000		2,000		2,000		8,000	
Total activity costs	30,000	22,500	36,500	22,500	36,500	22,500	25,750	11,750	208,000	
LTO fee@ 8% of spend	2,400	1,800	2,920	1,800	2,920	1,800	2,060	940	16,640	
Total	32,400	24,300	39,420	24,300	39,420	24,300	27,810	12,690	224,640	
<b>Total for plan period,</b>									<b>£224,640</b>	

# The Battersea Alliance

## Why?

Supporting and strengthening the voluntary and community sector is important to us and the legacy of Big Local; we want to enable those organisations delivering essential non-statutory services to collaborate and compliment each other. We have kick-started The Battersea Alliance way of working and see the value in continuing the support to build its sustainability into the future. We have committed to two roles for a further two years.

## Who is responsible?

Big Local Partnership Committee

## Objectives

Support The Battersea Alliance to strengthen the voluntary and community sector delivering services to the BLSW11 area through networking and collaboration and attracting additional funding. Enable local organisations involved in The Battersea Alliance to be responsive to their clients and support BLSW11 in delivering services to support those feeling lonely and struggling with mental health issues. Ensure capacity is built within The Battersea Alliance and shared with other local organisations to ensure longevity is built in and benefit shared. Employ two workers to drive forward projects with young people and coordinate and promote volunteering opportunities.

## Outcomes

The Battersea Alliance is self-sustaining and achieves its legacy statement. Additional local organisations are linking with The Battersea Alliance to attract external funding for the area and offer localised solutions for our community. The Battersea Alliance is responsive to the learning from BLSW11 wider work and adapts their approach where appropriate. More organisations are linking with The Battersea Alliance to enhance and shape services and activities being delivered in this area. Young people are actively involved in decision making and opportunities for their community. People know how to volunteer and are appropriately supported in those roles. Organisations are supported to fill volunteer vacancies/opportunities.

## Key Partners

LTO – Providence House  
Battersea Alliance members

## Key Tasks – Year 1 – period 1 (first 6 months)

When

Hold a workshop of Alliance members and Partnership Committee members to outline nature of the relationship and establish the basis of a document to clarify the relationship between the two (BLSW11 partnership committee and The Alliance).

November 2021

Create a document – contract/memorandum of understanding – between Battersea Alliance and BLSW11 (and their LTO) to ensure clarity and transparency about funding, deliverables, outcomes, reporting and communications.

November 2021

Develop a reporting and feedback system for the work plan of the two workers – Youth Voice worker and Volunteer Coordinator

January 2021

Budget £	Year 1		Year 2		Year 3		Year 4		Total
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	
Enabling 5 core organisations to continue to participate in The Alliance	25,000		25,000		15,000		15,000		80,000
Youth Voice Worker contribution	12,500	12,500	12,500	12,500					50,000
Volunteer Coordinator contribution	12,500	12,500	12,500	12,500					50,000
Total activity costs	50,000	25,000	50,000	25,000	15,000		15,000		180,000
LTO fee@ 8% of spend	4,000	2,000	4,000	2,000	1,200		1,200		14,400
Total	54,000	27,000	54,000	27,000	16,200		16,200		194,400
<b>Total for plan period,</b>									<b>£194,400</b>

<h2 style="color: white; background-color: #e67e22; padding: 10px;">Community &amp; Belonging Forum (CBF)</h2>		<b>Why?</b> We want our community to know how to affect change, to build their skills and to know that their thoughts and ideas matter. We recognise that although we are working on how we operate as a partnership committee, there will always be people who don't embrace a formal meeting. We want to continue the supportive partnerships that are evolving at CBF and the wonderful work that is achieved as a result of this format.						<b>Who is responsible?</b> Big Local Partnership Committee		
		<b>Objectives</b> Provide inclusive space for individuals and unincorporated groups to develop their ideas into action. Meet regularly and informally to ensure participation by all. Enable discussion and informal learning about project development and delivery. Support very grass roots ideas and potential solutions to addressing loneliness and mental health issues in the BLSW11 area. Capture any learning from what works and what doesn't.			<b>Outcomes</b> People will feel supported to develop an idea to address loneliness or mental health issues. Community members will feel more confident about participating at meetings and sharing their ideas and suggestions. Creative and responsive ideas and projects will be trialed and tested, and lessons will be captured. Residents will make social connections and bonds that will sustain after the Big Local programme.					
<b>Key Tasks – Year 1 – period 1 (first 6 months)</b>									When	
BLSW11 to meet with CBF to formalise the agreement and ensure clarity and transparency for all.									November 2021	
CBF with worker support to devise key questions and simple tools to support CBF projects – monitoring questions, checklist of considerations									November 2021	
Budget £	Year 1		Year 2		Year 3		Year 4		Total	
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2		
Project funding to support CBF ideas and projects	12,500	12,500	10,000	10,000	5,000	5,000	5,000		60,000	
Total activity costs	12,500	12,500	10,000	10,000	5,000	5,000	5,000		60,000	
LTO fee@ 8% of spend	1,000	1,000	800	800	400	400	400		4,800	
Total	13,500	13,500	10,800	10,800	5,400	5,400	5,400		64,800	
<b>Total for plan period,</b>									<b>£64,800</b>	

# Community Events

## Why?

We know that how people feel about their community is just as important as the statistical data for our area. We want to create links and connections in our community. We want to break down barriers and increase inclusion for our whole community. We have seen that bringing people together creates friendships and overcomes perceived barriers and prejudice. We want to bring people together of different ages, ethnicities, cultures, religions, and genders either through food, music, cultural and religious celebrations. Our events will be open to all no matter what the theme.

**Who is responsible?**  
Big Local Partnership Committee

## Objectives

Enable community organisations to work together to organise community events.  
Understand what events work well and any capture learning.  
BLSW11 to work with organising groups to attract additional funding.  
Support the Falcon Road festival team to attract additional funding/sponsorship.

## Outcomes

Community organisations will grow in confidence and capacity/skills.  
Social connections will develop and sustain.  
The community will have a better understanding of each other.  
Events will sustain by attracting sponsorship and additional funding.

**Key Partners**  
Resident groups and organisations  
CBF  
Falcon Road Festival Team

## Key Tasks – Year 1 – period 1 (first 6 months)

When

Develop a plan for year one of which events to try and who to approach

November 2021

Work with the Falcon Road Festival Team to identify potential sponsorship/additional funding opportunities

January 2022

Budget £	Year 1		Year 2		Year 3		Year 4		Total
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	
Funds to support local organisations collaborate and run events	7,500	7,500	7,500	7,500	7,500	7,500	10,000	5,000	60,000
Total activity costs	7,500	7,500	7,500	7,500	7,500	7,500	10,000	5,000	60,000
LTO fee@ 8% of spend	600	600	600	600	600	600	800	400	4,800
Total	8,100	8,100	8,100	8,100	8,100	8,100	10,800	5,400	64,800
<b>Total for plan period,</b>									<b>£64,800</b>



# Community Grants

## Why?

There are many great local organisations who are working with our community. We have learnt from our Covid-19 Relief Fund that many need support to develop their bid writing skills and refine their projects to fundable propositions. We are also aware of the importance of having easy to access funding with a quick turnaround for our community organisations who are interested in supporting us to improve mental health and tackle isolation in the community.

## Who is responsible?

Big Local Partnership Committee

## Objectives

Create and promote a straightforward small grant scheme which seeks to build skills of those applying.  
Allow the opportunity for local organisations to develop their own approaches to tackling isolation and improving mental health.

## Outcomes

Residents on the grant panel will gain valuable experience in project appraisal. Local organisations will feel better equipped to apply for additional funding. More funding is brought into the BLSW11 community via local groups. The BLSW11 Partnership Committee understand more about the approach and success of projects in their community and share their learning with stakeholders.

## Key Partners

LTO – Providence House  
Local groups

## Key Tasks – Year 1 – period 1 (first 6 months)

When

Establish ways of working workplan including learning from Covid-19 Relief Fund, creating a grants panel and criteria, as well as application and monitoring process.

December 2021

Promote grants to community

February 2022

Budget £	Year 1		Year 2		Year 3		Year 4		Total
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	
Grants	5,000	10,000	7,500	7,500	5,000	5,000	5,000		45,000
Total activity costs	5,000	10,000	7,500	7,500	5,000	5,000	5,000		45,000
LTO fee@ 8% of spend	400	800	600	600	400	400	400		3,600
Total	5,400	10,800	8,100	8,100	5,400	5,400	5,400		48,600
<b>Total for plan period,</b>									<b>£48,600</b>

<b>Consultation</b>		<b>Why?</b> We have been unable to do as much consultation as we would have liked due to the pandemic. We are interested in reaching those who are not being included or being 'seen.' We want to understand the barriers they face and how we can help overcome them in how utilise the remaining four years of the Big Local programme.						<b>Who is responsible?</b> Big Local Partnership Committee	
		<b>Objectives</b> Identify those who are not currently engaging with services. Ascertain if there is a will to engage or if barriers are preventing them from engaging. Provide recommendations for reaching people and reducing the barriers for BLSW11 to consider and disseminate to its delivery partners and networks.			<b>Outcomes</b> BLSW11 Partnership Committee have a better understanding of the barriers facing those sectors of the community who are currently 'unseen'. Learning is shared among the BLSW11 networks.			<b>Key Partners</b> Battersea Alliance members? Very local organisations	
<b>Key Tasks – Year 1 – period 1 (first 6 months)</b>									When
Develop a proposal explaining the consultation needed and corresponding timeline and determine the best way to achieve the results.									January 2022
Approach organisation/organisations to complete the work.									February 2022
<b>Budget £</b>	Year 1		Year 2		Year 3		Year 4		Total
	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	
Consultation		10,000							10,000
Total activity costs		10,000							10,000
LTO fee@ 8% of spend		800							800
Total		10,800							10,800
<b>Total for plan period,</b>									<b>£10,800</b>

<b>Emerging Projects</b>		<b>Why?</b> This is a four-year plan and we realise that much can change in that time. We have had to create this plan mid pandemic and so have not been able to consult as much as we would have liked. As a result, there are ideas and aspirations that are not at the stage where they can be supported at the moment, but that is not to say we wouldn't support them. Hence the need for this budget line.						<b>Who is responsible?</b> Big Local Partnership Committee		
		<b>Objectives</b> To support emerging projects which will help us deliver this plan.			<b>Outcomes</b> Unknown at this stage.			<b>Key Partners</b> LTO – Providence House		
<b>Key Tasks – Year 1 – period 1 (first 6 months)</b>								When		
Ensure BLSW11 Partnership Committee and worker are connected with groups and organisations looking to develop community hub function, Joint Venture and community ambassadors.										
<b>Budget £</b>		Year 1		Year 2		Year 3		Year 4		Total
		Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	Payment 1	Payment 2	
Total activity costs				20,000		20,000				40,000
LTO fee@ 8% of spend				1,600		1,600				3,200
Total				21,600		21,600				43,200
<b>Total for plan period,</b>										<b>£43,200</b>

## Our Progress

It is important for us to know if our projects are delivering real change for BLSW11. We want to ensure that every project we deliver, every pound we spend, is making our area a better place to live. If it doesn't, we want to know why and learn from the project's mistakes.

We want to develop simple and consistent means of monitoring so it is helpful for those delivering projects but also helpful for those delivering larger scale projects and services. Some projects won't necessarily have an immediate obvious benefit but it is our hope that the projects we deliver amount to more than the sum of their parts.

We will also continue to evaluate our work to understand what has and hasn't worked and why.

We will review our progress every year when we review the plan as a whole in order to submit an Annual Report to Local Trust. Crucially, we will publicise our work throughout the year and hold an annual event just to review and hear your views on what we are delivering.

## Our Risks

BLSW11 Partnership Committee know there are many risks involved with spending £1million. We are also aware that Local Trust is encouraging us to take calculated risks.

By working with Local Trust, Providence House (our LTO) and local partners we have identified areas of risk involved with our projects.

### Health & Safety Risk

We will ensure our project partners are supported to carry out risk assessments for all activities delivered as part of this plan where necessary, and ensure all appropriate insurances are in place.

### Safeguarding Risk

Any activity involving young people or vulnerable adults will have appropriate safeguarding measures in place.

### Volunteer Burn Out

We continue to contract a Big Local Worker to ease the pressure of project development, networking and process tasks for our volunteers.

We will actively encourage new residents to become involved in projects and the BLSW11.

We will work in line with our Governance Arrangements.

### Reputational Risks

We will be transparent in all our work and activities.

We will respond constructively to any opposition.

We will work with Providence House to ensure our financial management and governance is as good as it can be and meets Local Trust requirements.