



Big Local SW11

Plan and Budget 2019-21

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Executive Summary

This report results from the BLSW11 strategic review, facilitated by Chris Church, held on the 20th September 2018 and sets out our plans for 2019-21.

It has been informed by our State of the Sector report (also September 2018) and new research that highlights the significance of Health and Wellbeing, Mental Health (particularly anxiety and depression) and Isolation issues for BLSW11 people and communities.

We have reviewed our work over the past three years and propose how three of our current work streams (Falcon Road Festival, Intergenerational, and the Grants programme) should be developed.

The report reaffirms our commitment to being an 'influencer and enabler', working with others to develop responses to these issues; to this end we propose to enhance our community engagement and Communications function.

A main aim of our work over the next three years is to increase our involvement with local people and groups, particularly those that do not currently participate in the life of our communities.

One of our 'legacies' is to see a stronger, more resilient community voluntary sector in the BLSW11 area.

We recognise that BLSW11 resources are limited and that a priority for 2019-21 will be to attract significant new funding into the area while at the same time mobilising support from volunteers and the community sector to help deliver our strategic objectives.

Too many people in BLSW11 live in isolation, experience loneliness, anxiety and depression and do not participate in the community. While recognising the important work done by the statutory services and others to address these issues, we believe that a community development approach has the potential to draw on the talent, skills, knowledge and experience of local people, so that they are better placed to find their own solutions.

Part1: Context

1. BLSW11 2015 to 2018

- 1.1 In the three years since BLSW11 became 'operational'¹ we have redefined our role as an 'influencer and enabler' and developed our four strategic themes (Achieving & Potential, Safety & Well Being, Influence, Advocacy and Ownership, Community, Relations & Belonging) through a wide ranging consultations process (Battersea Together 2016 and 2017) to explore how by working with others we could:

'Remove barriers that prevent people in BLSW11 from reaching their potential as workers, volunteers, and members of our community.'

- 1.2 In November 2017 the Partnership Committee (PC) endorsed the development of a partnership approach that would aim to ensure that:

*'By working together we could collectively, maximise our **Impact**, Extend our **Reach**, help to Strengthen our community **Voice**, lead to more **Efficient** delivery and begin to build a BLSW11 **Legacy** which sees a community voluntary sector with enhanced capacity and greater influence.'*

- 1.3 During 2019 and beyond the BLSW11 PC will mandate our 'Alliance' to develop a range of substantial funding applications which aim to build the capacity of the community voluntary sector to address some of the most challenging issues for the people and communities of BLSW11.
- 1.4 The BLSW11 'Alliance' comprising the Katherine Low Settlement, Caius House, Providence House, St Peter's church and Carney's Community has been meeting monthly since November 2017 and is approaching a stage in its development where its partnership work is yielding positive results. (See Appendix 1 for a Chart showing the relationship between BLSW11 and our strategic partners and Appendix 2 for a summary of projects and outcomes it has delivered).

¹ Our Small Grants Quick Wins programme had been set up in 2013-14

- 1.5 In a highly competitive 'market' for resources a key component of successful bids is the quality of empirical data or 'evidence' that can be used to demonstrate that a 'need' can be addressed with appropriate skills, knowledge and capacity.
- 1.6 During the past three years we have continuously sought to update and refine the depth and quality of information about SW11, particularly on issues that we feel are more relevant to a community based organisation.
- 1.7 Our more recent research has focussed on Overcrowding, Isolation, and Health and Wellbeing (See Appendix 3) where we are gaining better insights into the some of the most challenging issues that face our people and communities.
- 1.8 Over the next three years BLSW11 will work with its partners to further improve the 'evidence base' on which to mount our bids for new funding for BLSW11.
- 1.9 Also during this period (2015-18) we have consistently funded the Falcon Road Festival, the Intergenerational programme and delivered our Grants programme.
- 1.10 Other initiatives like Building Futures and the Community Fitness programme have been developed but, after review, discontinued. Several initiatives, mentoring, community connectors, lobbying on environmental issues, have not been developed.
- 1.11 A detailed summary of our actions and outcomes over the past three years is given at Appendix 2.
- 1.12 The more noteworthy 'achievements' include:
 - ✓ A progressively more successful Falcon Road Festival
 - ✓ Enhanced resources for our Intergenerational work
 - ✓ A revised Grants programme that focuses on engagement with local people and community organisations.
 - ✓ An improved BLSW11 web site and Facebook page with more visitors and notifications
 - ✓ Two successful 'Battersea Together' networking events
 - ✓ A limited but very successful Building Futures programme

- ✓ A Directory of local Community Organisations
- ✓ The Development of our 'Alliance'
- ✓ Our State of the Sector report (2018)

1.13 During this time our PC has developed a stronger focus on 'strategy' with operational issues being delegated to nominated PC members.

1.14 In October 2017 it was announced that all Big Local areas would receive an additional £105,000 from the Local Trust as a dividend off earned interest from the global Local Trust budget.

1.15 This means that we still have almost £1m to invest in our community over the next seven years.²

2. BLSW11 Strategic Review

2.1 On 20th September 2018 the PC undertook a strategic Review to evaluate our progress to date and to set out our ambitions for the next three years.

2.2 The Review built on our developing focus on 'health and wellbeing' issues as general concerns, but went further than previously in citing the following as priority areas:

- Mental Health (particularly anxiety and depression)
- Poverty (and what was described as the 'poverty state of mind' linked to lack of self-esteem)
- Isolation (linked to loneliness)
- Youth (linked to disaffection)
- The Environment

2.3 The Review then set out specific actions and issues that needed to be undertaken/addressed for two of the 'themes' which are summarised as follows:

² Estimates are that by November 2018 we will have spent £200,000 leaving £905,000 or £130,000 for each of the next seven years.

Mental Health (Anxiety and Depression)

In three years we will have:

- Better access to mental health support (both for crisis and long-term care) from both statutory and informal services and
- More people able and confident to engage with these services
- The wider Community Voluntary Sector (CVS)
- will be better able to address and support these issues

Isolation (through Inter-generational work)

In three years we will have:

- More young people involved
- More 'hard-to-reach' individuals actively involved.
- The value of old people recognised (as 'surrogate grandparents, mentors etc.)
- Cross-cultural working
- Helped develop the self-worth of young people involved.

- 2.4 For the **Environment** theme our Community Voices was asked to develop objectives and ideas for action.
- 2.5 **Poverty** and **Youth** issues were considered to be 'cross-cutting' concerns that would have implications for the mental health and tackling isolation themes.
- 2.6 In other words a coherent strategy to address mental health and isolation could involve an approach that focussed on young people to deliver intergenerational work and other measures that tackled depression and anxiety in the wider population.
- 2.7 There is strong evidence that connected, resilient and vibrant communities provide the best environment for tackling mental health and isolation.³ It is therefore proposed that BLSW11

³ <https://www.kingsfund.org.uk/projects/improving-publics-health/strong-communities-wellbeing-and-resilience>.

https://www.mind.org.uk/media/343928/Report_-_Building_resilient_communities.pdf

adopts a 'community development' approach to tackling these issues.⁴

- 2.8 The Review also considered the relationship of BLSW11 to the Community Voluntary Sector in our area.

3. The State of the Sector

- 3.1 In September 2018 we produced our 'State of the Sector' report based on face-to-face discussions with 55 organisations (we estimate up to 95% of all community organisations) which are based in or work with the people and communities of BLSW11.⁵

- 3.2 Key findings from the report were:

- ✓ Approximately 364 people work in the Community Voluntary Sector in BLSW11
- ✓ There are approximately 1339 volunteers
- ✓ About 1646 volunteer hours are worked each week
- ✓ Based on salaries alone the 'value' of the Community Voluntary Sector in BLSW11 is worth between £10-£12m per annum
- ✓ We estimate that the Sector generates £10m in turnover
- ✓ The 'value' of volunteering is estimated at £815,000 per annum
- ✓ Areas that appear to have 'good' coverage include: Youth, Religion, Education and Wellbeing
- ✓ Areas that appear to have poor coverage include: Mental Health, Isolation, Environment and Poverty
- ✓ Funding remains a core concern of many local organisations
- ✓ A third of respondents were unaware of BLSW11

⁴ By Community Development we mean building connections between people and strengthening the community voluntary sector so that the 'community' is able to develop its own responses.

⁵ State of Sector Report - <https://drive.google.com/drive/u/0/folders/1Uox51EPFOa6p-C3HdtDrnjIAuqoDOq0L>

- ✓ 36 local organisations have expressed an interest in working with us.

- 3.3 Although not a comprehensive account the report points to the significant contribution that local organisations make to the community – this at a time of increasing challenges and without the infrastructure support (Community Voluntary Sector organisation) that most other areas of London enjoy!
- 3.4 For BLSW11 there must be a real opportunity to build on this to channel resources, volunteers and the unquantifiable ‘good will’ in the sector towards the development of projects and programmes that address mental health and isolation while engaging with youth.
- 3.5 More immediately BLSW11 will seek to support local community organisations who are based on, or whose work involves people that live on the patch, by:

Funding

- We could extend and enlarge our Grants Programme
- We currently advertise a wide range of Grants on our web site. This could be developed further with specific advice for individual organisations.
- We could offer to assist organisations in making grant applications
- We could support groups in their compliance with grant conditions
- We could develop and promote a local ‘funders fair’.

Marketing and Communications

- We can develop an ‘Our Community’ section on our web site to promote the work and possible volunteering needs of local community organisations
- We could ‘commission’ Linkedup Battersea or a similar organisation to work with all the groups surveyed that have a concern with marketing and communication
- We have replaced our quarterly Newsletter with mail shots on specific items; we may want to consider developing a regular briefing paper targeted at local groups.

Information and Advice

- There is a lot of information and advice for the community voluntary sector 'out there'. Some groups may appreciate having 'tailored' advice that meets their specific needs

Research and Evidence

- A major barrier to winning financial support, particularly for small groups, can be the funders requirements for lots of information about 'markets', 'beneficiaries', 'outputs' and 'outcomes' as well as stringent financial and governance procedures. While we do currently signpost groups to online resources there may be an opportunity for us to work with individual groups to improve their research capability.

Networks

- There are a number of local networks that offer information, advice and mutual support. These will now be included on 'Our Community' page.

4. Strategic Priorities

- 4.1 Bringing together the outcomes of the Review and our State of the Sector report our three year strategy will have the following features:

- ✓ Working in Partnership on a Community Development approach to Wellbeing, Mental Health, Isolation and Youth issues in BLSW11.
- ✓ Where possible using BLSW11 resources to secure leverage or match funding
- ✓ Directing resources to local people and community organisations to deliver projects that meet our objectives, thereby building local capacity and strengthening the community voluntary sector in BLSW11.

- 4.2 This approach will take us to the next level as an agency for 'influencing' and 'enabling'.

5. Legacy

- 5.1 Looking ahead to 2025 BLSW11 wants to 'leave the stage' as an 'influencer' and 'enabler', with the people and communities of BLSW11 more connected and more resilient than they were in 2015.
- 5.2 The ultimate measure of this ambition will be the extent to which Wellbeing, Mental Health, Isolation and Youth issues have been addressed.
- 5.3 Associated with these 'outcomes' will be tangible evidence of a stronger more capable community voluntary sector that is better able to address some of the key issues facing the people and communities of BLSW11.
- 5.4 Our legacy aims to see:
 - ✓ A significant reduction in the number of people experiencing loneliness, anxiety and depression
 - ✓ A engaged and resourceful Youth with a strong voice
 - ✓ A successful and self-sustaining Falcon Road Festival
 - ✓ A Community Voluntary Sector with enhanced capacity, more resources and longer term security
 - ✓ An increase in volunteering

Part 2: Our Plan for 2019-21

6. Funding and Strategic Partnerships

- 6.1 For 2019-21 our approach will aim to increase the level of resources available to our community groups so that they are better placed to develop projects that address our strategic aims.
- 6.2 Taking Wellbeing, Mental Health⁶ (in particular Anxiety & Depression) and Isolation as strategic priorities and Youth engagement as a priority 'means' of addressing them requires us to identify the 'functions' needed to mobilise support and focus attention through projects and programmes that could be delivered by some of our local community organisations.
- Volunteer Coordination – our State of the Sector identified over 1300 volunteers active on our patch alone – imagine the potential if some of this could be mobilised to support BLSW11 objectives! (tackling isolation, intergenerational, festival etc)
 - Youth Voice – engaging young people in the issues (mental health, gangs etc) to encourage their views and participation in community/social issues. We aim, through the Alliance, to establish a new youth forum for BLSW11 and a development worker is needed for this!
 - Mental Health expertise – all PC and our strategic partners should, at a minimum, have mental health first aid, but more importantly we need to disseminate skills and knowledge in this vital area
 - Transitional Work – a key 'problem area' for young people is the transition from home to nursery, to primary, to secondary, to college/university and/or work. We need knowledge/expertise in this area.

⁶ We recognise that mental health takes many forms, but our 'strategy' will be governed by a consideration of where a 'community' approach can be most effective.

- Mentoring – BLSW11 has looked at this several times but wants to look again from a strategic perspective.

- 6.3 Each of these functions will need resourcing (say £45k each X 5 = £225K a year for three years = £675K) which is well beyond the means of BLSW11 but could be achievable through leverage and match funding.
- 6.4 Securing new investment to deliver these 'functions' would have limited impact without further resources for delivering projects. For example a Youth Development Worker would need funding for training, possible youth residentials, engagement events, administration, etc.
- 6.5 As a crude measure a conservative assumption would be that each 'function' would need (say) £25k a year to support the work load or an additional £125k a year for three years = £375k. In short we are aiming to secure additional funding of over £1m!
- 6.6 As BLSW11 is an unconstituted organisation it is unlikely that we would be successful in making applications for grants, but the Alliance may do so on our behalf. In Part 3 (Our Budget) we look at how BLSW11 resources could be used to attract new investment into the area.
- 6.7 This new focus on Wellbeing, Mental Health, Isolation and Youth will impact on our current projects (Intergenerational, Festival and Grants) as well as new ones that could be funded in partnership with others.

7. Intergenerational Programme

- 7.1 The PC lead for our intergenerational work has reviewed progress to date and while giving emphatic approval for the work undertaking by our delivery partners Women of Wandsworth (WoW) wants us to develop a more 'strategic' and partnership based approach.
- 7.2 It is therefore proposed to retain the current intergenerational budget but to develop a detailed 'prospectus' which sets out in greater detail what BLSW11 would like to achieve through this

programme in association with volunteering and youth development work.

- 7.3 Our aim is to have the prospectus completed by March 2019 and a new 'commission' for intergenerational work 'let' by July 2019.
- 7.4 A principle that we want to explore is whether we can use BLSW11 resources (currently £10,000 for intergenerational work) to leverage new resources that will enable us to have a much bigger impact.

8. Falcon Road Festival

- 8.1 The 2018 Falcon Road Festival attracted over 5000 visitors, involved 70 volunteers and 40 organisations, marking a progressive year on year improvement.
- 8.2 In 2016 the festival was entirely funded by BLSW11; in 2017 we attracted sponsorship for the skate park; in 2018 we secured £5,000 of sponsorship from a local developer. Going forward it is our aim to see the festival as a BLSW11 legacy which is entirely self-funded.
- 8.3 For the next three years it is proposed that BLSW11 continues its current level of support for the festival at £15,000 (BLSW11 support for 'events'), but that after 2021 our support is tapered to reduce by £3,000 a year, with replacement funding sought from sponsors and our strategic partners.
- 8.4 It is proposed that BLSW11 representatives on the Falcon Road Festival working team press the case for Mental Health, Isolation and Youth issues to be considered as Festival themes over the coming three years.
- 8.5 As has been noted elsewhere, one of the most important conditions for addressing mental health is a strong sense of community; the Festival may want to consider further how promoting community cohesion can advance the wellbeing agenda.

9. BLSW11 Grants Programme

- 9.1 Our Community Voice Sub-committee has implemented a new grants programme that was approved by the PC in September 2017.
- 9.2 A Report on the Grants Programme is available to PC members at: <https://drive.google.com/drive/u/0/folders/1Uox51EPFOa6p-C3HdtDrnjIAuqoDOq0L>
- 9.3 A summary of all the projects supported for 2017-18 is provided on our web page at : <http://www.biglocalsw11.co.uk/successful-grant-applications-in-2018/> as are evaluation reports for each project, when they become available.
- 9.4 The new grants programme differs from our previous approach in three key respects:
 - We have used the process to hold face-to-face discussions with applicants so that we can both find out more about the proposals and, where relevant, help shape the bids so that they are more closely aligned to our strategic objectives.
 - We have introduced a 'pre-application' stage, so that project ideas that are in the early stages of development can be discussed before a full application is made. This enables us to be better able to support potentially good projects, while also deterring people from undertaking unnecessary work on projects that are unlikely to gain approval.
 - We have placed a stronger emphasis on 'new' initiatives or 'seed' projects that show potential for becoming established.
- 9.5 Our Grants Programme has to a certain extent anticipated our renewed focus on a community development approach to Health and Wellbeing with the current criteria for scoring applications including: Beneficiaries live or work in BLSW11; the project Promotes General Health, Mental Health, Community Participation and Improves Skills.

- 9.6 For 2018-21 we anticipate a continuation of the programme with an increase in the BLSW11 budget from £15k to £20k but, as in other areas, we will be seeking to match fund this from a partner organisation.

10. Outreach

- 10.1 Our community support worker has successfully engaged with 55 local community organisations; the main aim of our 'project' was to establish contact with as many community based organisations as possible, with a view to developing a better understanding of their work and concerns and better evidence of how we may be able to work with and/or support them.
- 10.2 During the next phase, a main task is to build on these contacts and for us to work with local community organisations in a way that both supports them and, where possible, helps us to achieve our strategic objectives, possibly through the development of a 'community partnership support' function.

11. BLSW11 Structure and Communications

- 11.1 Between 2015-18 the BLSW11 'Community Voice' sub-committee has had responsibility for community engagement, lobbying on issues that affect local people (the environment) and our Grants Programme.
- 11.2 On review the PC has determined to restructure the way that it works to:
- Keep clear and separate lines of accountability between functions that 'engage' with the community and those that 'fund' community organisations
 - Develop all of our funded 'projects' under a single sub-committee
 - Prioritise the work of the Big Local Alliance
 - Improve internal and external communications

Communications

- 11.3 For 2018-21 we aim to enhance our communications function to include:
- Improve internal communications so that all PC members are better informed of our progress and any new initiatives

or opportunities that may arise (particularly for significant new funding).

- Improved external communications so that our existing and potential partners are better informed; and that through social and other media, our communities can find a channel for expressing their views/concerns
- Effective lobbying on issues that affect the people and communities of BLSW11 particularly as they impact on Health and Wellbeing, Mental Health and Youth.

11.4 Our new Communication sub-committee will essentially take on the role of the Community Voice sub-committee.

11.5 A new BLSW11 organisational chart will be developed to reflect these changes. (See Appendix 4 for current and proposed 'functions'.

Part 3: Our Budget 2019-21

12. Under spend

12.1 As in previous years our 2017-18 budget was under spent. The reasons for this include:

- The Alliance did not apply for £25k that had been provisionally allocated for a PC approved project
- Our Contingency (£5k) was not used

12.2 This means that we will have to return the under spend to the Local Trust, which we can reclaim as part of our 2019-21 submission.

12.3 To date we have spent approximately £200k of the £1m allocated to us, which, with the additional £105,000 announced last year, means that we have approximately £130,000 remaining for each of the next seven years.

13. Resources

13.1 In addition to our BLSW11 financial resources from the Big Lottery we depend heavily on volunteers to deliver our current work streams (Festival, Grants, and Intergenerational) including the time of PC members.

13.2 A major advantage of our strategic partnership is that BLSW11 has access to and influence over some of the assets (spaces), skills and knowledge and volunteers of well established and well regarded community based organisations.

14. Leverage and Match Funding

14.1 Over the past three years we have held consultations with a range of organisations that might consider providing match funding and/or sponsorship to support BLSW11's strategy including:

- Battersea Power Station Community Foundation
- Taylor Wimpey (Regeneration)
- LB Wandsworth
- The Clinical Commissioning Group
- Greater London Authority
- Trust for London

- Tideway (Developers)

14.2 Our conversations have been about 'in principle' support for a more strategic approach which has until now lacked specific details. With the new focus on Wellbeing, Mental Health, Isolation and Youth, we are better placed to revisit these potential 'partners' with concrete proposals.

15. Front Loading

15.1 Our proposed budget is designed to 'front load' our draw down from the Local Trust with the expectation that through leverage and match funding we will be able to attract significant new resources into the area.

15.2 The budget seeks to establish a 'contingency fund' of £50k a year for the next three years. This will only be used as a means for negotiating with potential partners on funding of the key functions and activities identified at paragraph 6.2 above.

15.3 While there can be no certainty of a successful outcome it is probable that without a BLSW11 contribution these functions will not be secured. In each case a proposal to draw down this funding will require PC approval.

16. 2019-21 Budget

16.1 The following sets out our planned expenditure over the next three years.

Budget

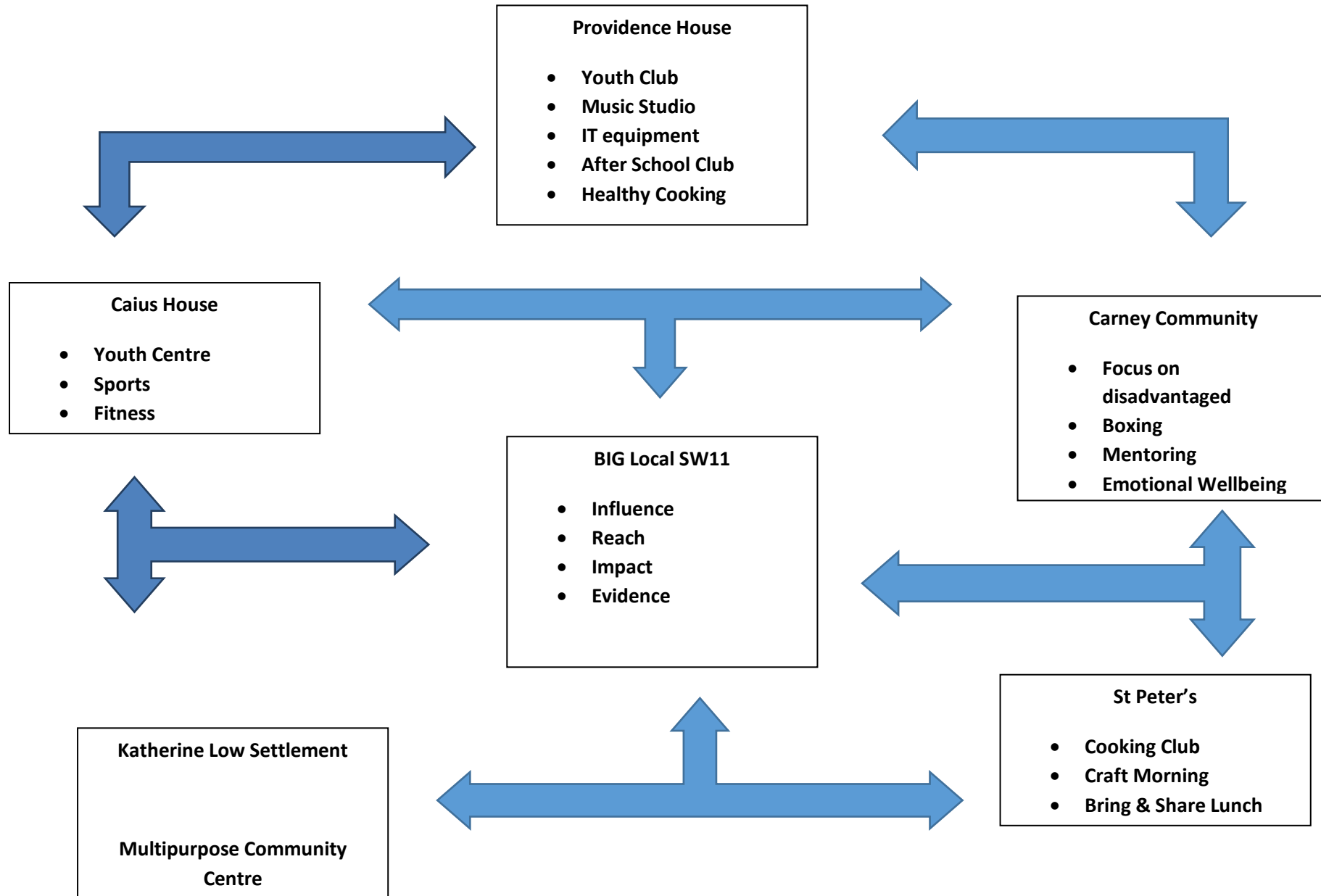
Management	2018/19	2019/20	2020/21
Training and Development	2500	2500	2500
Administration	1000	1000	1000
Discretionary Budget	5000	5000	5000
Communications	1000	2500	3000
LTO	12300	12600	12800
Coordinator	15000	16000	17000
Outreach Worker	10000	11000	12000
Sub Total	46800	50600	53300
Projects			
Big Local Alliance	25000	25000	25000
Festival	15000	15000	15000
Grants	20000	20000	20000
Intergenerational	10000	10000	10000

Local Investment Fund	50000	50000	50000
Sub Total	120000	120000	120000
Total	166,800	170,600	173,333

- 16.2 This equates to £511,000 over the three years, which if deployed would leave us with approximately £98,500 for each of the remaining four years of our programme.⁷
- 16.3 In addition to this we will be requesting that the Local Trust makes provision for a further draw down facility so that we will be able to negotiate with potential partnership with maximum flexibility.
- 16.4 In the event that we do not achieve our match funding targets the PC will annually review options during the three year plan cycle.
- 16.5 We proposed to undertake another strategic review and evaluation mid 2021.

⁷ Total available £1m + £105k = 1,105,000 Total spend to date (estimate) £200,000 leaves £905,000 minus £511,000 (for 2018-21) leaves £394,000 Divided by 4 = £98,500

Appendix 1: BLSW11 'Alliance' – Relations



Appendix 2: Summary of Achievement 2015-2018

Summary 2015-16

- Updated our Area Profile which showed significant changes from the 2011 Census regarding inward migration and the rise in rented properties in the patch
- Appointed a Support Worker
- Produced a Community Directory showing who is doing what and where, in the area.
- Produced a Business Directory which has enabled us to gain a better understanding of the local economy and develop potential engagement with local businesses.
- Ran a Skills, Training and Jobs Fair which attracted 12 service providers and 77 local people; which in turn led to the development of...
- Established Building Futures (BF)(formerly skills share), which has produced a costed three year plan to tackle barriers that prevent people from reaching their potential, particularly with respect to Training, Volunteering and Employment, leading to the introduction of a 'pilot'....
- BF Advisory Service which supported 15 people, of which 4 gained employment!
- Delivered the first of planned series of 'Battersea Together' events, which attracted 44 people from 35 local organisations, which identified areas of potential cooperation and/or partnership working
- Delivered the WoW Intergeneration project which saw numerous events and engagement with many older people
- Managed a Small Grants Scheme which saw £6,000 awarded to 9 organisations in our patch
- Updated our Face Book and Web page with a significant rise in visitors on both forums.
- Developed a partnership with the London Fire Service, Christchurch School, LB Wandsworth and the Residents Associations for the Kambala and Falcon estates, to oversee, manage and fund the highly successful Falcon Road Community Festival

Summary 2016-17

What we said we would deliver	What we did	Outcomes or Comments
A revised Building Futures Advisory Service	A revised BF was developed to include improved monitoring and evaluation	Over 20 'clients', some multiple appointments. 5 people into work, 5 into volunteering; great personal stories on web page. Project ended in June 2017 and a new project will be considered as part of the BLSW11 Strategic Partnership
An updated WoW Intergenerational project	The intergenerational programme was tasked with improving its 'offer' to other settings in BLSW11	Additional lodges included in new programme; improved liaison with Kambala Residents Association; St Peter's and Thames Christian College. 12 volunteers, over 100 beneficiaries from BLSW11
A new Community Fitness programme	We commissioned Enable Leisure to deliver a Community Fitness Programme	Successful women's fitness group launched New chair based fitness project well attended Walking group (Battersea Park) going well Voucher scheme still being developed (Currently 4 successful organisations)
A new In Work Poverty programme proposal	The proposal was put on hold pending a review by KLS.	N/A
A new Mentoring programme	We considered a Mentoring programme submitted by Caius House but decided against proceeding	N/A
A newly designed Community Festival	Our second Falcon Road Festival focussed on Health and Wellbeing	Over 3000 visitors; 70 volunteers, 41 stallholders; over 20 activities; positive feedback (see link to video on Facebook)
A new Community Leaders Exchange Programme	We supported this programme with a £1,500 pilot fund	The programme pilot was a success and it has now

		become a self-funded activity
What we planned to develop	What we did	Comments
A partnership engagement programme	Battersea Together (February 2016), Partnership Workshop (June 2016)	In principle Partnership agreement secured subject to PC support
A Jobs, Training and Opportunities Fair	Did not happen, instead we supported Work Match	N/A
A Community Connectors project	Did not proceed	N/A
Two further Battersea Together events	A Battersea Together event was held in February 2017 another event is being planned for February 2018	Next event will be on project planning
A series of community outreach activities	Did not proceed, but an Outreach Worker has been appointed from September 2017	N/A
Forceful lobbying on key issues that affect our patch	This is planned to be developed as part of our new Strategic Partnership	N/A
Improved marketing and communications	Our web site was given a complete over-haul making it brighter, easier to navigate and with regular updates. We started using Twitter and continue to improve our Facebook content.	Increased visitor numbers Increased 'likes' Increased notifications
Develop a new Grants scheme	New proposal was considered by PC September 2017	

Summary 2017-18

What we said we would deliver	What we did	Outcomes or Comments
A new Grants scheme	Launched our new £15,000 Grants Programme – November 2017	Introduced pre-application interviews 20 Applications received 8 Approved 2 under consideration £15,000 spent

Outreach	<p>Appointed a community outreach supporter</p> <p>Held face-to-face discussions with 55 local organisations</p>	<p>Produced a 'State of the Sector' report that showed that:</p> <p>Approximately 364 people work in the Community Voluntary Sector in BLSW11</p> <p>There are approximately 1339 volunteers</p> <p>About 1646 volunteer hours are worked each week</p> <p>Based on salaries alone the 'value' of the Community Voluntary Sector in BLSW11 is worth between £10-£12m per annum</p> <p>We estimate that the Sector generates £10m in turnover</p> <p>The 'value' of volunteering is estimated at £815,000 per annum</p> <p>Areas that appear to have 'good' coverage include: Youth, Religion, Education and Wellbeing</p> <p>Areas that appear to have poor coverage include: Mental Health, Isolation, Environment and Poverty</p> <p>Funding remains a core concern of many local organisations</p> <p>A third of respondents were unaware of BLSW11</p> <p>36 local organisations have expressed an interest in working with us.</p>
Falcon Road Festival	<p>With the theme 'Celebrating Our Community – Our Families'</p>	<p>Higher year on year attendances; over 40 volunteers; Increased sponsorship; more activities, very positive feedback</p>

BLSW11 Strategic Partnership, now named BLSW11 Alliance	Facilitated the creation of a strategic partnership with Caius House, Providence House, St Peter's Church, Carney's Community and Katherine Low Settlement	<p>Meeting monthly</p> <p>Joint Marketing</p> <p>Developed multi-agency referral system</p> <p>Joint planning of Summer programme</p> <p>Delivered: Intergenerational Project</p> <p>Urban Arts Festival</p> <p>Come Dine with Me</p> <p>Farm Residential</p> <p>Bike Project</p> <p>Exploring volunteering programme with BAC</p> <p>Young Londoner's Funding bid in preparation for 2019</p>
Intergenerational	Increased BLSW11 funding to £10k to build on the success of the programme by broadening the 'offer'.	<p>More groups involved</p> <p>More activities delivered</p>
Research	<p>Public Health England</p> <p>London School of Tropical Medicine and Hygiene</p>	Isolation, overcrowding, Anxiety and Depression, key issues for BLSW11
Strategic Engagement	<p>Battersea Power Station Community Foundation</p> <p>LB Wandsworth Officers: Matt Myer (Head of Community and Partnerships)</p> <p>Carol Clapperton (CCG)</p> <p>Anna Sadler (Community Engagement)</p> <p>Bruce Murdoch (Grants)</p> <p>Melissa Watson (Voluntary Sector lead)</p>	<p>In principle support for a Strategic partnership</p> <p>Agreement to run a cross departmental workshop with BLSW11 in January 2019</p>

	<p>Sandra Evangelista (RA's)</p> <p>Elizabeth Kingdom (Partnership Officer)</p> <p>Rhys Prosser (Community Coordinator)</p> <p>Rachel Egan (Early Help)</p> <p>Marsha De Cordova MP</p>	<p>Meeting with BLSW11 Alliance December 2018</p>
Improved marketing and communications	<p>Our web site was given a complete over-haul making it brighter, easier to navigate and with regular updates. We started using Twitter and continue to improve our Facebook content.</p>	<p>Increased visitor numbers</p> <p>Increased 'likes'</p> <p>Increased notifications</p> <p>New resources on Funding, Advice, Networking</p>

Appendix 3: Developing Local Evidence

Public Health England – Statistics for Latchmere⁸

Deprivation

Indices of Deprivation, 2015, numbers			
Indicator	Latchmere	Wandsworth	England
People living in means tested benefit households	3751	39168	7790220
Children living in income deprived households	1162	10875	2016120
People aged 60+ living in pension credit households	738	8915	1954617
<i>Source: DCLG © Copyright 2015</i>			
Indices of Deprivation, 2015, %			
Indicator	Latchmere	Wandsworth	England
Income Deprivation (higher = worse)	24.3	12.7	14.6
Child Poverty	40.1	20.7	19.9
Older People in Deprivation	39.7	23.4	16.2
<i>Source: DCLG © Copyright 2015</i>			
Indices of Deprivation, 2015, %			
indicator	Latchmere	England	
Income Deprivation	24.3	14.6	Significantly worse
Child Poverty	40.1	19.9	Significantly worse
Older People in Deprivation	39.7	16.2	Significantly worse
<i>Source: DCLG © Copyright 2015</i>			

Housing

Housing and living environment indicators, 2011 and 2014, numbers			
Indicator	Latchmere	Wandsworth	England
Fuel Poverty, 2014	665	13996	2379357
Overcrowded households (at least 1 room too few)	1998	26227	1928596
Pensioners living alone	588	10385	2725596
<i>Source: ONS Census, 2011; Department of Energy and Climate Change, 2014</i>			
Housing and living environment indicators, 2011 and 2014, %			
Indicator	Latchmere	Wandsworth	England
Fuel Poverty, 2014	9.7	10.7	10.6
Overcrowded households (at least 1 room too few)	29.6	20.1	8.7

⁸ BLSW11 comprises Latchmere Ward and part of St Mary's Ward, most data sources do not go below Ward level and only the limited Local Insight data given below has combined data from 'parts' of wards. Most of the data presented here is for Latchmere.

Pensioners living alone	45	38.6	31.5
<i>Source: ONS Census, 2011; Department of Energy and Climate Change, 2014</i>			
Housing and living environment indicators, 2011, %, Selection (comparing to England average)			
indicator	Latchmere	England	
Overcrowded households (at least 1 room too few)	29.6	8.7	Significantly worse
Pensioners living alone	45	31.5	Significantly worse

Mortality

Causes of deaths - all ages, Standardised Mortality Ratios (SMR), 2011-2015			
Indicator	Latchmere	Wandsworth	England
All causes	111.3	97.5	100
All cancer	127.7	98.6	100
All circulatory disease	122.9	107	100
Coronary heart disease	138.2	101.2	100
Stroke	97.6	83.5	100
Respiratory diseases	101.4	97.4	100
<i>Source: Public Health England, produced from ONS data Copyright © 2017</i>			
Causes of deaths - all ages, SMR, 2011-2015, Selection (comparing to England average)			
indicator	Selection	Latchmere	England
All causes	111.3	111.3	100
All cancer	127.7	127.7	100
All circulatory disease	122.9	122.9	100
Coronary heart disease	138.2	138.2	100
Stroke	97.6	97.6	100
Respiratory diseases	101.4	101.4	100
<i>Source: Public Health England, produced from ONS data Copyright © 2017</i>			

Life Expectancy

Life expectancy, years, 2011-2015			
indicator	Latchmere	Wandsworth	England
Life expectancy at birth for males 2011-2015	76.8	79.5	79.4
Life expectancy at birth for females 2011-2015	83	83.4	83.1
<i>Source: Public Health England, produced from ONS data Copyright © 2017</i>			
Life expectancy, compared to England, years, 2011-2015			
indicator	Latchmere	England	
Life expectancy at birth for males 2011-2015	76.8	79.4	Significantly worse
Life expectancy at birth for females 2011-2015	83	83.1	Not significantly

			different
Source: Public Health England, produced from ONS data Copyright © 2017			

Mental health: anecdotally, 60% of our advice service users have mental health issues. A wide body of evidence links poor mental health and welfare problems: 50% of people with debts and 62% of homeless people have a mental health problem. (Citizen's Advice Wandsworth, 2015/16)*

*Number of advice service users = 12,300 people

Health Indicators – Where Latchmere is significantly worse than England

Indicators	Latchmere	England
Income deprivation - English Indices of Deprivation 2015 (%)	24.3	14.6
Child Poverty - English Indices of Deprivation 2015 (%)	40.1	19.9
Overcrowding (%)	29.6	8.7
Pensioners living alone (%)	45	31.5
Older People in Deprivation - English Indices of Deprivation 2015 (%)	39.7	16.2
A&E attendances in under 5s (Crude rate per 1000)	608.6	551.6
Obese Children (Year 6) (%)	24.7	19.3
Children with excess weight (Year 6) (%)	38.9	33.6
Emergency hospital admissions for all causes (SAR)	106.9	100
Emergency hospital admissions for COPD	157.9	100
Incidence of all cancer (SIR)	118.7	100
Life expectancy at birth for males, 2011- 2015 (years)	76.8	79.4
Deaths from all causes, all ages (SMR)	111.3	100
Deaths from all causes, under 75 years (SMR)	122.5	100
Deaths from all cancer, all ages (SMR)	127.7	100
Deaths from circulatory disease, all ages (SMR)	122.9	100
Deaths from coronary heart disease, all ages (SMR)	138.2	100
Public Health England 2017		

Local Insight Data⁹

Number of people in Clapham Junction, West Battersea, (Big Local SW11) living in the most deprived 20% of areas of England by Indices of Deprivation (ID) 2015 domain			
Index of Multiple Deprivation	Income domain	Employment domain	Education domain
5,583	7,556	2,258	0
34.9% (London average = 22.8%)	47.2% (London average = 25.6%)	20.0% (London average = 13.9%)	-
Health domain	Barriers to Housing and Services domain	Living Environment domain	Crime domain
1,630	7,826	10,353	11,812
10.2% (London average = 7.9%)	48.9% (London average = 47.0%)	64.6% (London average = 36.5%)	73.7% (London average = 42.6%)
Source: Communities and Local Government (Indices of Deprivation 2015)			

⁹ Local Insight is a data research resource funded by Local Trust

Appendix 4: BLSW11 ‘Functions’

Current

Partnership Committee

Strategy and Budget

Governance

Administration

Finance

LTO

Contractors: Coordinator and Outreach Support

Big Local Alliance

Falcon Road Festival

Community Voice

Grants Programme

Intergenerational Programme

Proposed

Partnership Committee

Strategy and Budget

Governance

Administration

Finance

LTO

Contractors: Coordinator and Outreach Support

Big Local Alliance

Big Local Projects

Falcon Road Festival

Intergenerational

Grants Programme

Communications